

**FORT DEFIANCE INDIAN HOSPITAL BOARD, INC**  
**Balance Sheet (Un-Audited)**  
**As of 01/31/2017**

(In Whole Numbers)	Prior Year	Current Year
<b>Assets</b>		
Cash and Cash Equivalents	20,288,472	38,431,394
Current Investments	51,396,797	66,851,820
Net Receivables	3,759,558	4,079,869
Inventory	1,916,016	2,609,261
Prepaid Expenses	376,683	458,949
Non Current Investments	29,971,135	0
Capital Assets	21,983,979	26,484,230
<b>Total Assets</b>	<b>129,692,640</b>	<b>138,915,523</b>
<b>Liabilities</b>		
Accounts Payable	1,960,691	3,154,260
Payroll Liabilities	2,864,389	1,755,797
<b>Total Liabilities</b>	<b>4,825,080</b>	<b>4,910,057</b>
<b>Net Position</b>		
Restricted Net Position	2,393	0
Unrestricted Net Position	104,387,889	120,638,864
Expected FY16 Net Income	16,248,581	23,580,804
Net Income YTD	4,228,697	(10,214,203)
<b>Total Net Position</b>	<b>124,867,560</b>	<b>134,005,465</b>
<b>Total Liabilities &amp; Net Position</b>	<b>129,692,640</b>	<b>138,915,523</b>

**FORT DEFIANCE INDIAN HOSPITAL BOARD, INC**  
**Statement of Revenues and Expenditures**  
**From 10/1/2016 Through 01/31/2017**

(In Whole Numbers)	2017 Total Budget	2017 YTD Actual	2017 Budget Remaining	% Total Budget Received/S pent	% Total Budget Remaining
<b>Operating Revenue</b>					
Net Patient Revenue	71,000,000	9,677,037	61,322,963	14%	86%
Contract Support Revenue	14,500,000	3,816,327	10,683,673	26%	74%
106a1 Revenue	40,000,000	9,845,191	30,154,809	25%	75%
Purchased Referred Care Revenue	0	2,072,349	(2,072,349)	0%	0%
Other Federal and State Grants	0	755,240	(755,240)	0%	0%
Other Revenue	4,500,000	1,061,224	3,438,776	24%	76%
<b>Total Operating Revenue</b>	<b>130,000,000</b>	<b>27,227,369</b>	<b>102,772,631</b>	<b>21%</b>	<b>79%</b>
<b>Expense</b>					
Salaries, Benefits, and Payroll Taxes	106,627,477	24,300,934	82,326,543	23%	77%
Supplies	15,958,411	4,842,496	11,115,915	30%	70%
Professional Services	10,546,836	4,292,863	6,253,973	41%	59%
Purchased Referred Care	0	(356,767)	356,767	0%	0%
Travel	4,206,533	1,091,563	3,114,970	26%	74%
Repairs & Maintenance	1,976,811	454,242	1,522,569	23%	77%
Depreciation	2,944,266	1,276,060	1,668,206	43%	57%
Utilities	1,550,150	485,319	1,064,831	31%	69%
Non Capital Equipment	1,590,731	303,128	1,287,603	19%	81%
Rental & Leases	862,681	216,393	646,288	25%	75%
Insurance	705,734	192,002	513,732	27%	73%
Other	894,902	541,464	353,438	61%	39%
<b>Total Expense</b>	<b>147,864,532</b>	<b>37,639,697</b>	<b>110,224,835</b>	<b>25%</b>	<b>75%</b>
Operating Income		(10,412,328)			
Non Operating Revenue & Expense		198,125			
Net Income		(10,214,203)			

At 4 months in the fiscal year, percent total budget received/spent should ideally be at 33%.

**FORT DEFIANCE INDIAN HOSPITAL BOARD, INC**  
**Statement of Revenues and Expenditures by Period (Un-Audited)**  
**From 10/1/2016 Through 01/31/2017**

(In Whole Numbers)	Oct-16	Nov-16	Dec-16	Jan-17	Total
<b>Operating Revenue</b>					
Net Patient Revenue	(1,668,018)	(59,366)	4,656,533	6,747,888	9,677,037
Contract Support Revenue	0	0	3,816,327	0	3,816,327
106a1 Revenue	0	0	9,845,191	0	9,845,191
Purchased Referred Care Revenue	0	153,911	2,072,349	(153,911)	2,072,349
Other Federal and State Grants	84,796	324,981	289,967	55,496	755,240
Other Revenue	240,320	233,877	272,707	314,319	1,061,224
<b>Total Operating Revenue</b>	<b>(1,342,901)</b>	<b>653,403</b>	<b>20,953,074</b>	<b>6,963,793</b>	<b>27,227,369</b>
<b>Expense</b>					
Salaries, Benefits, and Payroll Taxes	3,430,971	6,890,807	6,954,922	7,024,235	24,300,934
Supplies	(94,232)	1,592,793	1,937,952	1,405,983	4,842,496
Professional Services	(64,615)	893,671	2,065,983	1,397,825	4,292,863
Purchased Referred Care	(229,501)	432,201	405,298	(964,766)	(356,767)
Travel	304,228	367,445	271,269	148,620	1,091,563
Repairs & Maintenance	(27,369)	250,122	86,804	144,685	454,242
Depreciation	293,832	293,832	293,832	394,563	1,276,060
Utilities	78,818	136,370	146,094	124,037	485,319
Non Capital Equipment	31,472	178,646	124,785	(31,774)	303,128
Rental & Leases	42,056	95,843	46,022	32,472	216,393
Insurance	41,925	41,693	41,692	66,692	192,002
Other	104,921	209,103	93,910	133,530	541,464
<b>Total Expense</b>	<b>3,912,506</b>	<b>11,382,525</b>	<b>12,468,563</b>	<b>9,876,103</b>	<b>37,639,697</b>
Operating Income	(5,255,407)	(10,729,122)	8,484,512	(2,912,310)	(10,412,328)
Non Operating Revenue & Expense	86,909	(509)	19,627	92,098	198,125
Net Income	(5,168,498)	(10,729,631)	8,504,139	(2,820,212)	(10,214,203)

**FORT DEFIANCE INDIAN HOSPITAL BOARD, INC**  
**Statement of Revenues and Expenditures - Capital Projects**  
**From 10/1/2016 Through 1/31/2017**

Project #	Project	FY17 Budget	Actual	FY17 Remaining	% Remaining	Vendors	Update	NNBOA Priority
0020	SETTLEMENT/WELLNESS CENTER	18,056,972	5,113,165	13,030,596	72%	Arviso Construction Company Inc. Orcutt Winslow	39% Complete	1
0021	TMC HOUSING EXPANSION	2,500,000	1,294,739	1,205,261	48%	Palm Harbor Villages Inc. & Iina Ba Inc.	88% Complete	1
0022	CAFETERIA RENOVATION	418,500	0	418,500	100%	Rock Gap Engineering	Planning & Design Phase	1
0023	ED EXPANSION	1,000,000	0	1,000,000	100%	LAM Corporation	Initiating Design	1
0024	HR & FINANCE SOFTWARE UPGRADES	1,800,000	0	1,800,000	100%	Ultimate Software (HR), no vendor yet (Finance)	Finance RFP is being re-released	1
0025	LAND DEVELOPMENT AND PURCHASES	1,500,000	0	1,500,000	100%	Iina Bah for EAs		1
0026	SEATING PROJECT	1,000,000	0	1,000,000	100%	Keyah Construction, BE/Steelcase	Est. 5 mo. Project	1
0027	PEDIATRIC PROJECT	150,000	0	150,000	100%	Keyah Construction, Dallago	In Contract Rev. (Est. 5 mo. Project)	1
0028	SANDERS HOUSING	410,000	0	410,000	100%	EA in process now by Iina Bah		1
0029	MEDIA PROJECT	40,000	19,938	20,062	50%	Telehealth, Groove Entertainment, Hiltcare Tech., Fac. Main.		
0030	OR REMODEL	150,000	0	150,000	100%	No Vendor Yet		
0032	DENTAL REMODEL	1,200,000	0	1,200,000	100%	LAM Corporation/ ADEC		1
0033	WOMENS HEALTHCARE CLINIC	10,500	10,500	0	0%	COMPLETE		N/A
0034	OTHER REMODELS, REPAIRS & MAINTENANCE	485,000	0	485,000	100%	No Vendor Yet		
0035	PT SPACE RELOCATION	400,000	0	400,000	100%	LAM Corporation	Planning Phases	1
0036	PCC REMODEL	15,000	0	15,000	100%	In-house Facilities Maintenance	Scheduled for Feb. 22 & 23, 2017	N/A
0037	PHARMACY WAITING ROOM REMODEL	140,000	0	140,000	100%	In-house Facilities Maintenance/BE	Scheduled for May 2017	1
0038	SANDERS HOGAN	80,000	0	80,000	100%	Southwest Builders	Construction to begin Feb. 27, 2017	
0040	NEW WAREHOUSE	400,000	0	400,000	100%	EA in process now by Iina Bah	Completion date March 31, 2017	1
0041	NEW ADMINISTRATION BUILDING	15,000	0	15,000	100%	EA in process now by Iina Bah	Completion date March 31, 2017	1
0042	MENTAL HEALTH SINK	15,000	0	15,000	100%	LAM Corporation	Planning Phases	1
0043	DRY MODULAR PROJECT	75,000	0	75,000	100%	Design Space Mod, BE & In-house Fac. Main	Arrival Date March 20, 2017	1
0044	HR REMODEL	150,000	0	150,000	100%	In-house Facilities Maintenance/BE	Scheduled for March 2017	1
	<b>Total</b>	<b>30,010,972</b>	<b>6,438,342</b>	<b>23,659,419</b>	<b>79%</b>			